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In order to provide the Services in the most efficient manner, Mercer may sub-contract appropriate parts of the Services to a trusted third party or parties who may be located anywhere in the world. Notwithstanding paragraphs 7 and 8 of the License, in the event that the third party processes personal data, Mercer will ensure that such third party agrees in writing to act only on Mercer's instructions and provides appropriate guarantees in respect of the technical and organizational security measures governing the processing to

be carried out. Mercer will take all reasonable steps to ensure compliance with those measures. Where such third party is located outside the European Economic Area, Mercer will take all necessary steps to ensure that the processing of any personal data by the third party, including its transfer to the third party, complies with all relevant data protection and privacy laws.

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Schedule 1 - Data Processing Addendum ("DPA")

This Schedule applies solely to the extent that: (i) the Services are provided by Mercer or its Affiliates from an establishment within the EEA or the United Kingdom; or (ii) the Services involve Mercer or its Affiliates processing Personal Data relating to the offering of goods or services to Data Subjects in the EEA or the United Kingdom or to the monitoring of their behaviour as far as such behaviour takes place within the EEA or the United Kingdom.

1. Introduction

- 1.1 This DPA sets out:
 - (i) the data protection terms that are required under the GDPR in relation to the Processing of Personal Data that Mercer undertakes as Processor;
 - (ii) the parties' respective obligations where the parties each act as Controllers; and
 - (iii) all other terms governing the parties' Processing of Personal Data in connection with the License;

2. Definitions

- 2.1 Capitalised terms used but not defined in this DPA shall have the meaning set forth in the License.
- 2.2 The following terms have the following meanings when used in this DPA:

Affiliate means, with respect to a party, an entity that (directly or indirectly) controls, is controlled by or is under common control with, such party, where control refers to the power to direct or cause the direction of the management policies of another entity,

whether through ownership of voting securities, by contract or otherwise.

Controller means the natural or legal person which, alone or jointly with others, determines the purposes and means of the Processing of Personal Data.

Data Importer means the relevant entity identified in the Standard Contractual Clauses.

Data Exporter means the relevant entity that transfers Personal Data from the EEA to the Data Importer.

Data Protection Laws means the GDPR and all other mandatory laws and regulations of the European Union, the European Economic Area and their member states and the United Kingdom applicable to the parties' Processing of Personal Data under the License.

Data Subject means the individual to whom Personal Data relates.

Data Subject Request means a Data Subject's request to access, correct, amend, transfer or delete that person's Personal Data consistent with that person's rights under Data Protection Laws.

EEA means European Economic Area and, in connection with the use of the Standard pursuant to clause 12, Switzerland.

GDPR means Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 (General Data Protection Regulation), as amended from time to time.

Personal Data means any information relating to an identified or identifiable natural person provided by or on behalf of Client to Mercer as part of the Services; an identifiable natural person, is one who can be identified, directly or indirectly, in particular by reference to an identification number or to one or more factors specific to the physical, physiological, mental, economic, cultural or social identity of that natural person.

Personal Data Breach means a breach of security leading to the accidental or unlawful destruction, loss, alteration, unauthorised disclosure of, or access to, Personal Data, transmitted, stored or otherwise Processed.

Processing, Processed or Process means any operation or set of operations which is performed by either party as part of, or in connection with, the Services upon Personal Data, whether or not by automatic means, such as collection, recording, organisation, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination or otherwise making available, alignment or combination, blocking, erasure or destruction.

Processor has the meaning given in GDPR.

Regulator means any supervisory authority with authority under Data Protection Laws

over the Processing of Personal Data.

Services means the services and/or products as detailed in the letter of engagement between Mercer and the Client.

Standard has the meaning given in clause 12.2(b).

Standard Contractual Clauses means the agreement in the form annexed to the European Commission's decision of 5 February 2010 on Standard Contractual Clauses for the transfer of personal data to processors established in third countries.

Sub-processor means a subcontractor engaged by Mercer or its Affiliates that will Process Personal Data as part of the performance of the Services where Mercer acts as a Processor.

Workforce Products means the following Mercer products: (1) Mercer remuneration and policy surveys and guides, (2) the Global Data Acquisition Program and (3) Mercer Comptryx.

3. Relationship with the License

- 3.1 In the event of a conflict between the terms of the License and the terms of this DPA, the terms of this DPA shall prevail.
- 3.2 In the event of a conflict between this DPA and the Standard Contractual Clauses, the Standard Contractual Clauses shall prevail.

4. Processing of Personal Data

4.1 Roles of the Parties

- (a) The parties acknowledge and agree that (to the extent applicable):
- (i) Client and Mercer each act as Controllers in connection with the Processing of Personal Data in relation to the provision of the Workforce Products;
- (ii) Mercer acts as Controller when Processing Personal Data for the following business and operational purposes: (1) carrying out fraud, anti-money laundering, sanctions and any other checks and investigating and prosecuting fraud, money laundering or sanctions violations in connection with the establishment and maintenance of a client relationship and provision of services; (2) where required for compliance with legal and regulatory obligations; and (3) for data analytics as described at clause 13.1;
- (iii) except as set out in clauses 4.1(a)(i) and (ii), Mercer acts as a Processor with respect to Personal Data; and
- (iv) in the event that, during the course of the License, in response to emerging guidance or legislation Mercer considers that its categorisation for any Processing carried out under the License should change: (i) from Controller to Processor; or (ii) from Processor to

Controller, Mercer shall provide written notice of this change to Client and the parties agree that the terms under this DPA relating to the new status shall apply to all Processing from date of receipt of such notice.

(b) Client has engaged Mercer to provide certain services as detailed in the License.

4.2 Client's Processing of Personal Data – General Obligations

- (a) In respect of the parties' Processing, Client shall:
- (i) comply with Data Protection Laws and ensure that any instructions it issues to Mercer shall comply with Data Protection Laws; and
- (ii) have sole responsibility for the accuracy, quality, and legality of Personal Data, and the means by which Client acquired Personal Data and shall establish the legal basis for Processing under Data Protection Laws.
- (b) Client warrants that:
- (i) the disclosure of Personal Data to Mercer is limited to what is necessary in order for Mercer to perform the Services; and
- (ii) such Personal Data is accurate and up-to-date at the time that it is provided to Mercer.
- (c) Client shall:
- (i) collect Personal Data in a manner compliant with Data Protection Laws, including by providing all notices and obtaining all consents as may be required under Data Protection Laws in order for Mercer to lawfully and fairly Process Personal Data in connection with the provision of the Services and as otherwise contemplated by this DPA and the remainder of the License; and
- (ii) notify Mercer upon becoming aware that Personal Data has become inaccurate or out of date.

4.3 Mercer's Processing of Personal Data – General Obligations

- (a) Where Mercer Processes Personal Data as a Controller, Mercer shall only Process Personal Data:
- (i) to the extent that it is reasonably necessary for the purposes of providing Workforce Products and as required by Applicable Law; and
- (ii) as otherwise set out in the License (including this DPA).

- (b) Where Mercer Processes Personal Data as a Processor, it shall comply with the Data Protection Laws as they apply to Mercer as a Processor and only Process Personal Data in accordance with Client's instructions or as required by law. Client instructs Mercer to Process Personal Data to perform the Services and as described in the DPA and the remainder of the License.
- (c) This DPA and the License are Client's complete and final instructions to Mercer for the Processing of Personal Data. Mercer shall not be bound by additional or alternate instructions except pursuant to the parties' mutual written agreement.
- (d) Without prejudice to Client's obligations under clause 4.2(a)(i), Mercer shall inform Client if, in its reasonable opinion, an instruction issued by Client infringes Data Protection Laws and shall, without liability, be entitled to stop Processing Personal Data in accordance with such infringing instruction. The parties acknowledge and agree that a failure or delay by Mercer to identify that an instruction infringes Data Protection Laws shall not cause Mercer to be in breach of this License nor relieve Client from its liability under this License.

4.4 Compliance with Data Protection Law

In respect of the Personal Data for which Client and Mercer each act as Controllers, Client and Mercer shall comply with their respective obligations as Controllers under Data Protection Law (except to the extent that this DPA allocates responsibility for compliance with a particular requirement under Data Protection Law to one party).

4.5 Purpose; Categories of Personal Data and Data Subjects

The purpose of Processing of Personal Data by Mercer is the performance of the Services pursuant to the License. The types of Personal Data and categories of Data Subjects Processed by Mercer, when acting as a Processor, under this DPA are further specified in Attachment 1 (*Data Processing Details Addendum*) to this DPA.

4.6 Limitation on Disclosure

Mercer shall not disclose Personal Data to any third parties without Client's prior consent, except as required by law or permitted by the License. Without limiting the generality of the foregoing, Mercer may disclose Personal Data to Processors and Sub-processors (including Mercer Affiliates acting in such capacities) engaged as described in clause 10.

4.7 Confidentiality

Mercer shall ensure that its personnel engaged in the Processing of Personal Data are informed of the confidential nature of the Personal Data and are subject to binding confidentiality obligations.

5. Data Subject Rights; Other Complaints and Requests

5.1 **Data Subject Requests**

If Mercer receives a Data Subject Request (whether as a Processor or a Controller):

- (a) Mercer shall, to the extent permitted by law, promptly notify Client upon receipt of a Data Subject Request. Following receipt of a Data Subject Request, Mercer may contact the relevant Data Subject to acknowledge receipt of the Data Subject Request and to notify the Data Subject that it has referred the Data Subject Request to Client, but Mercer shall otherwise not respond to any Data Subject Request without Client's prior written instructions;
- (b) Client shall handle the Data Subject Request in accordance with Data Protection Law; and
- (c) Mercer shall provide such commercially reasonable assistance as Client may reasonably request to help Client fulfil its obligations under Data Protection Laws to respond to Data Subject Requests. Client shall be responsible for any reasonable costs arising from Mercer's provision of such assistance.

5.2 Other Complaints and Requests

- (a) Mercer shall, to the extent permitted by law, promptly notify Client upon receipt of any complaint or request (other than Data Subject Requests or enquiries of Regulators described in clause 6) relating to: (a) Client's obligations under Data Protection Laws; or (b) Personal Data.
- (b) Unless otherwise agreed between the parties, Client shall handle the relevant request or complaint in accordance with Data Protection Law.
- (c) Mercer shall provide such commercially reasonable assistance as Client may reasonably request in relation to such complaint or request. Client shall be responsible for any reasonable costs arising from Mercer's provision of such assistance.

6. Cooperation with Regulators and Conduct of Claims

- 6.1 Mercer shall notify Client of all enquiries from a Regulator that Mercer receives which relate to the Processing of Personal Data, unless prohibited from doing so at law or by the Regulator.
- 6.2 Unless a Regulator requests in writing to engage directly with Mercer or the parties (acting reasonably and taking into account the subject matter of the request) agree that Mercer shall handle a Regulator request itself, Client shall:
 - (a) be responsible for all communications or correspondence with the Regulator in relation

to the Processing of Personal Data; and

(b) keep Mercer informed of such communications or correspondence to the extent permitted by law.

7. Security

- 7.1 Mercer shall take the technical and organisational measures set out in Attachment 2 (*Security Measures*) to protect the confidentiality, integrity, availability and resilience of Mercer systems which are involved in Processing Personal Data.
- 7.2 Client has assessed the level of security appropriate to the Processing in the context of its obligations under Data Protection Laws and agrees that the security measures set out in Attachment 2 (*Security Measures*) are consistent with such assessment.
- 7.3 Client shall take appropriate technical and organisational measures to protect the security of the Personal Data, including ensuring that Personal Data is securely transferred to Mercer.

8. Security Breach Management and Notification

8.1 Mercer shall:

- (a) promptly notify Client upon becoming aware of the occurrence of a Personal Data Breach and provide Client with the following information as it becomes available:
- (i) a description of the nature of the Personal Data Breach, including where possible the categories and approximate number of Data Subjects concerned;
- (ii) the name and contact details of the Mercer contact from whom more information can be obtained; and
- (iii) a description of the measures taken or proposed to be taken to address the Personal Data Breach, including, where appropriate, measures to mitigate its possible adverse effects.
- 8.2 Client shall promptly notify Mercer upon becoming aware of the occurrence of a Personal Data Breach involving Mercer, or Mercer's systems or facilities, personnel, Processors or Sub-processors.
- 8.3 The parties agree to coordinate in good faith on developing the content of any related public statements and any required notices to the affected Data Subjects and/or the relevant Regulators in connection with a Personal Data Breach, provided that nothing in this clause 8.3 shall prevent either party from complying with its obligations under Data

Protection Laws.

9. Return and Deletion of Client Data

- 9.1 Subject to clause 13 on termination of the License for any reason, or upon written request from Client at any time, Mercer shall cease Processing any Personal Data, and (at Client's direction) return to Client or delete (in accordance with Mercer's document retention and deletion policies), any Personal Data in Mercer's possession or control, except as required by law or as required in order to defend any actual or possible legal claims.
- 9.2 Client acknowledges and agrees that Mercer shall have no liability for any losses incurred by Client arising from or in connection with Mercer's inability to perform the Services as a result of Mercer complying with a request to delete or return Personal Data made by Client pursuant to clause 9.1.

10. Mercer Processors and Sub-processors

10.1 Appointment of Processors and Sub-processors

Client acknowledges and agrees that: (a) Mercer may engage Processors (where Mercer acts as Controller) and Sub-processors (where Mercer acts as Processor) in connection with the provision of the Services; and (b) such Processors and Sub-processors may include Mercer Affiliates.

10.2 **Sub-processing Agreement**

Mercer shall ensure that its contract with any Sub-processor imposes on the Sub-processor obligations that are equivalent to the obligations to which Mercer is subject under this DPA.

10.3 A list of Sub-processors, current as of the Effective Date, shall be made available at https://www.uk.mercer.com//data-protection.html on or before the Effective Date. At that location Mercer shall also provide Client with a mechanism to subscribe in order to receive notifications regarding Mercer's use of any new Sub-processor not included in such list ("New Sub-processors") for the Processing of Personal Data. Notification of a New Sub-processor shall be issued prior to such New Sub-processor being authorised to Process Personal Data in connection with the provision of the Services.

10.4 **Objection Right for New Sub-processors**

Client may object to Mercer's use of a New Sub-processor where there are reasonable grounds to believe that the New Sub-processor will be unable to comply with the terms of this DPA or the License. If Client objects to Mercer's use of a New Sub-processor, Client shall notify Mercer promptly in writing within ten (10) days after notification regarding

such Sub-processor. Client's failure to object in writing within such time period shall constitute approval to use the New Sub-processor. Client acknowledges that the inability to use a particular New Sub-processor may result in delay in performing the Services, inability to perform the Services or increased fees. Mercer will notify Client in writing of any change to Services or fees that would result from Mercer's inability to use a New Sub-processor to which Client has objected. Client may either execute a written amendment to the License implementing such change or exercise its right to terminate the License in accordance with the termination provisions thereof. Such termination shall not constitute termination for breach of the License. Mercer shall have a right to terminate the License if Client unreasonably objects to a Sub-Processor, or does not agree to a written amendment to the License implementing changes in fees or Services resulting from the inability to use the Sub-processor at issue.

10.5 **Responsibility for Sub-processors**

Mercer shall be responsible and liable for the acts, omissions or defaults of its Subprocessors in the performance of obligations under this DPA or otherwise as if they were Mercer's own acts, omissions or defaults.

11. Audits and Requests for Information and Assistance

- 11.1 Client may audit Mercer's compliance with its obligations under this DPA, subject to the following requirements:
 - (a) Client may perform such audits once per year or more frequently if required by Data Protection Laws applicable to Client;
 - (b) Client may use a third party to perform the audit on its behalf, provided the third party is mutually agreed to by Client and Mercer and executes a confidentially agreement acceptable to Mercer before the audit;
 - (c) audits must be conducted during regular business hours, subject to Mercer's policies, and may not unreasonably interfere with Mercer's business activities;
 - (d) Client must provide Mercer with any audit reports generated in connection with any audit at no charge unless prohibited by law. Client may use the audit reports only for the purposes of meeting its audit requirements under Data Protection Laws and/or confirming compliance with the requirements of this DPA. The audit reports shall constitute confidential information of the parties under the License;
 - (e) to request an audit, Client must submit a detailed audit plan to Mercer at least six (6) weeks in advance of the proposed audit date. The audit plan must describe the proposed scope, duration, and start date of the audit. Mercer will review the audit plan and inform Client of any concerns or questions (for example, any request for information that could compromise Mercer's confidentiality obligations or its security, privacy, employment or other relevant policies). Mercer will work cooperatively with Client to agree on a final

audit plan;

- (f) nothing in this clause 11.1 shall require Mercer to breach any duties of confidentiality owed to any of its clients or employees;
- (g) if the requested audit scope is addressed in an SSAE 16/ISAE 3402 Type 2, ISO, NIST or similar audit report performed by a qualified third party auditor within twelve (12) months of Client's audit request and Mercer confirms there are no known material changes in the controls audited, Client agrees to accept those findings in lieu of requesting an audit of the controls covered by the report; and
- (h) all audits are at Client's sole cost and expense. Any request for Mercer audit assistance requiring the use of resources different from or in addition to those required for provision of the Services will be considered an additional service for which reasonable additional fees may be charged. Mercer reserves the right to require Client's written agreement to pay for such fees before providing such audit assistance.
- 11.2 Each party will be separately responsible for assessing the need to undertake, and the completion of, any data protection impact assessment, including any consultation with a Regulator, under Articles 35 and 36 of the GDPR or otherwise in respect of its use or provision of the Services.
- Where requested by Client, Mercer shall, at Client's cost, provide Client with such assistance and information as may be reasonably required in order for Client to comply with any obligation to carry out a data protection impact assessment or consult with a Regulator pursuant to Articles 35 and 36 of the GDPR, respectively.
- Where requested by Mercer, Client shall, at Mercer's cost, provide Mercer with such assistance and information as may be reasonably required in order for Mercer to comply with any obligation to carry out a data protection impact assessment or consult with a Regulator pursuant to Articles 35 and 36 of the GDPR, respectively.

12. Transfers Outside of the European Economic Area

12.1 Subject to the remainder of this clause 12, Client consents to transfers of Personal Data to Mercer, Mercer's Affiliates or Mercer's and Mercer's Affiliates' respective Subprocessors based in countries outside the EEA.

12.2 Data Transfer Mechanisms where Mercer acts as a Processor

(a) Where Mercer acts as a Processor of Personal Data that is transferred, either directly or via onward transfer, from the EEA to a recipient outside the EEA in a country not recognised by the European Commission as providing an adequate level of protection for personal data ("**Third Country Recipient**"), such transfer shall be covered by a framework recognised by the relevant authorities or courts as providing an adequate level of protection for Personal Data, including but not limited to Standard Contractual Clauses,

binding corporate rules or the EU-US Privacy Shield Framework (each a "**Data Transfer Mechanism**").

- (b) Mercer is an affiliate of Marsh & McLennan Companies, Inc. "MMC", and "MMC Group" shall mean the corporate group of MMC. MMC has adopted processor binding corporate rules in the form of the Processor standard, which shall be made available on or before the Effective Date at https://www.uk.mercer.com//data-protection.html (the "Standard") in order to provide adequate safeguards for transfers of Personal Data from certain MMC Group Affiliates to certain non-EEA MMC Group Affiliates.
- (c) Mercer warrants that:
- (i) it is a party to and is bound by the intra-group agreement regarding the Standard dated 20 June 2017 and entered into between MMC UK Group Limited and MMC Group Affiliates as listed and amended in the same agreement from time to time (the "Intra-Group Agreement");
- (ii) clause 1.1 of the Intra-Group Agreement binds Mercer to comply with all of the provisions of the Standard in respect of any Personal Data transferred from any of the EEA MMC Group members to any of the non-EEA MMC Group members (as defined in the Standard);
- (iii) it shall comply with all of the provisions of the Standard;
- (iv) where Client is established within the EEA, the Standard has been duly approved by the data protection authority with competent jurisdiction in the EEA territory where Client is established (the "Competent DPA"); and
- (v) it will promptly notify Client if the Competent DPA withdraws its approval of the Standard.
- (d) Client undertakes to make available to Data Subjects upon request a copy of the Standard and of this DPA unless the DPA contains any sensitive and confidential commercial information in which case it will remove such information.
- (e) If Mercer elects to apply the Standard Contractual Clauses pursuant to clause 12.2(a):
- (i) if required by Mercer, Client shall sign a copy of the Standard Contractual Clauses and take such further action as is required by applicable law to ensure that the Standard Contractual Clauses are legally valid;
- (ii) they shall constitute a separate agreement between each Data Exporter and the Data Importer;
- (iii) if the Processing under the Standard Contractual Clauses can subsequently be performed under an alternative Data Transfer Mechanism (including where the relevant

Data Importer becomes party to the Intra-Group Agreement), then the Standard Contractual Clauses shall automatically terminate effective as of the date that such alternative Data Transfer Mechanism takes effect in respect of such Processing, and Client shall execute such documents or acknowledgements as Mercer may reasonably request to evidence such termination;

- (iv) the parties agree to amend the Standard Contractual Clauses if required in accordance with a relevant European Commission decision or Data Protection Laws;
- (v) the parties agree that the prior written consent to the engagement of Sub-processors required by Clause 5(h) of the Standard Contractual Clauses has been given pursuant to clause 10.1 of this DPA;
- (vi) the parties agree that upon Data Exporter's request, Data Importer will provide the copies of the Sub-processor agreements that must be sent by the Data Importer to the Data Exporter pursuant to Clause 5(j) of the Standard Contractual Clauses, and that Data Importer may remove or redact all commercial information or clauses unrelated to the Standard Contractual Clauses or their equivalent beforehand; and
- (vii) the parties agree that clause 11 of this DPA shall satisfy the audit requirements of the Standard Contractual Clauses applied to Data Importer under Clause 5(f) and to any Subprocessors under Clause 11 and Clause 12(2).

12.3 Transfer where Mercer acts as a Controller

Where Mercer acts as a Controller and transfers Personal Data outside of the EEA or a country recognised by the European Commission as providing an adequate level of protection for personal data, Mercer will ensure that such transfers are covered by a Data Transfer Mechanism.

13. Analytics

13.1 Transfer where Mercer acts as a Controller

Client agrees that during and after the term of the License, Mercer may use any information it collects and uses in connection with the Services, together with information from its other clients, for data analytics purposes, including to create insights, reports and other analytics to improve the quality of and market Mercer's advice, products and services. The output of such analytics will not identify particular clients or individuals.

14. Termination and General

14.1 This DPA and the Standard Contractual Clauses will terminate when Mercer ceases to Process Personal Data, unless otherwise agreed in writing between the parties.

14.2 Liability

The parties agree that all liabilities between them under this DPA and the Standard Contractual Clauses will be subject to the limitations and exclusions of liability and other terms of the License, except that such limitations and exclusions of liability will not apply to any party's liability to Data Subjects under the third party beneficiary provisions of the Standard Contractual Clauses to the extent limitation of such rights is prohibited by Data Protection Laws.

14.3 Exclusion of third party rights

Subject to clause 12.2, Data Subjects are granted third party rights under the Standard Contractual Clauses. All other third party rights are excluded.

14.4 Governing Law

To the extent required by applicable Data Protection Laws (e.g., in relation to the governing law of the Standard Contractual Clauses), this DPA shall be governed by the law of the applicable jurisdiction. In all other cases, this DPA shall be governed by the laws of the jurisdiction specified in the License in respect of the applicable Services.

ATTACHMENT 1

Data Processing Details Addendum

Controller

Client and the Client Affiliates that Process Personal Data for their own business purposes.

Processor

The Processor is Mercer.

Data subjects

The Personal Data Processed may concern the following categories of Data Subjects:

- current, former and potential employees, agents, directors, officers, self-employed contractors of the Client and their spouse and dependents;
- current, former and potential members of Client's pension scheme and their beneficiaries.

Categories of data

Details such as a Data Subject's name, date of birth, gender, address, email address, telephone number, employer name, employee ID, employment and pensionable service status and periods, dates of absence, employment grade, employee performance, job title, salary and remuneration arrangements, nature and details of current and historic pension arrangements, pension amounts, pension contributions, employee benefit details, insurance cover, marital status, beneficiary details, bank details, national insurance number/national identification number/social security number, underwriting status, business travel information, educational background, passport number, driving licence number, details of power of attorney, pyschometric test results, number of dependents/beneficiaries and/or ill-health status.

Special categories of data (if appropriate)

The Personal Data Processed may concern the following special categories of data: Details of a Data Subject's sexual orientation, trade union membership, political affiliation, ill-health status and/or medical records/details.

Processing operations

The Personal Data Processed will be subject to the following basic Processing activities: Mercer, acting as a Processor, will, depending on the scope of its engagement, Process the Personal Data to perform the Services, to comply with its statutory and regulatory obligations, to maintain accounts and records. This will involve, among other things, the collection, storage, analysis and disclosure of Personal Data that Mercer receives from (or on behalf of) the Client in accordance with the License.

ATTACHMENT 2

Security Measures

In satisfaction of its obligation under clause 7 of this DPA, Mercer shall implement the following:

- 1) Organisational management and dedicated staff responsible for the development, implementation and maintenance of Mercer's information security program.
- 2) Audit and risk assessment procedures for the purposes of periodic review and assessment of risks to Mercer's organisation, monitoring and maintaining compliance with Mercer's policies and procedures, and reporting the condition of its information security and compliance to internal senior management.
- 3) Data security controls which include at a minimum, but may not be limited to, logical segregation of data, restricted (e.g. role-based) access and monitoring, and utilisation of

commercially available and industry standard encryption technologies for Personal Data that is:

- a) transmitted over public networks (i.e. the Internet) or when transmitted wirelessly; or
- b) at rest or stored on portable or removable media (i.e. laptop computers, CD/DVD, USB drives, back-up tapes).
- 4) Logical access controls designed to manage electronic access to data and system functionality based on authority levels and job functions, (e.g. granting access on a need-to-know and least privilege basis, use of unique IDs and passwords for all users, periodic review and revoking/changing access promptly when employment terminates or changes in job functions occur).
- Password controls designed to manage and control password strength, expiration and usage including prohibiting users from sharing passwords and requiring that Mercer's passwords that are assigned to its employees: (i) be at least eight (8) characters in length, (ii) not be stored in readable format on Mercer's computer systems; (iii) must be changed every ninety (90) days; must have defined complexity; (v) must have a history threshold to prevent reuse of recent passwords; and (vi) newly issued passwords must be changed after first use.
- 6) System audit or event logging and related monitoring procedures to proactively record user access and system activity for routine review.
- 7) Physical and environmental security of data center, server room facilities and other areas containing Personal Data designed to: (i) protect information assets from unauthorised physical access, (ii) manage, monitor and log movement of persons into and out of Mercer facilities, and (iii) guard against environmental hazards such as heat, fire and water damage.
- 8) Operational procedures and controls to provide for configuration, monitoring and maintenance of technology and information systems according to prescribed internal and adopted industry standards, including secure disposal of systems and media to render all information or data contained therein as undecipherable or unrecoverable prior to final disposal or release from Mercer's possession.
- 9) Change management procedures and tracking mechanisms designed to test, approve and monitor all changes to Mercer's technology and information assets.
- 10) Incident / problem management procedures designed to allow Mercer to investigate, respond to, mitigate and notify of events related to Mercer's technology and information assets.
- 11) Network security controls that provide for the use of enterprise firewalls and layered DMZ architectures, and intrusion detection systems and other traffic and event correlation procedures designed to protect systems from intrusion and limit the scope of any successful

attack.

- 12) Vulnerability assessment, patch management and threat protection technologies and scheduled monitoring procedures designed to identify, assess, mitigate and protect against identified security threats, viruses and other malicious code.
- 13) Business resiliency/continuity and disaster recovery procedures designed to maintain service and/or recovery from foreseeable emergency situations or disasters.

Mercer reserves the right to revise the security measures set out in this Attachment 2 at any time, without notice, so long as any such revisions will not materially reduce or weaken the protection provided for Personal Data that Mercer Processes in the course of providing the Services to Client.



